

Cost Centre	Scheme	2021/2022			2022/2023			2023/2024	2024/2025	2025/2026	
		Q3 Working Budget	Actuals 2021-2022	(Under) / Overspend	Slippage from 2021-22	Q3 Working Budget	Q4 Revised Budget	Q3 v Q4	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£	£
	SUMMARY										
	Capital Programme Excl New Build (Housing Investment)	27,069,080	21,763,341	(5,305,739)	5,305,739	21,382,220	26,687,959	5,305,739	17,155,630	15,082,650	
	Special Projects & Equipment	159,490	121,028	(38,462)	38,462	25,000	63,462	38,462	25,000	25,000	
	New Build (Housing Development)	15,791,050	14,529,533	(1,261,517)	1,261,517	52,892,350	54,153,867	1,261,517	19,954,250	13,659,140	
	Digital & Transformation	574,280	313,394	(260,887)	260,887	428,300	689,187	260,887	51,330	51,330	
	TOTAL HRA CAPITAL PROGRAMME	43,593,900	36,727,296	(6,866,605)	6,866,604	74,727,870	81,594,475	6,866,605	37,186,210	28,818,120	
	HRA USE OF RESOURCES										
BH930	MRR (Self Financing Depreciation)	8,839,231	3,824,869	(5,014,362)		25,887,320	23,784,921	(2,102,399)	19,373,244	16,075,320	
BH902	Land Receipts	1,433,500	347,455	(1,086,045)		6,450,000	8,899,708	2,449,708			
BH902	Unpooled Receipts										
BH901	New Build Receipts	4,833,462	4,403,795	(429,667)		11,931,396	12,803,988	872,592	3,901,991	4,216,786	
BH903	Debt Provision Receipts	898,217	1,199,709	301,492		936,391	936,391		975,881	1,058,398	
BH905	Section 20 Contribution					500,000	500,000		1,129,846	567,636	
	Borrowing	24,996,845	24,996,845			20,190,458	20,190,458	(0)	11,805,248	174,752	
	S106	302,825	302,825				735,565	735,565			
	Developer Contributions (Kenilworth)					4,728,545	4,728,545				
	Revenue Contribution to Capital	1,359,260		(1,359,260)		2,203,760	6,611,861	4,408,101		6,725,228	
	S20 Leaseholder Conts.		55,266	55,266							
BH905	Grant	930,560	1,596,532	665,972		1,900,000	2,403,038	503,038			
	TOTAL HRA RESOURCES FOR CAPITAL	43,593,900	36,727,296	(6,866,605)		74,727,870	81,594,475	6,866,605	37,186,210	28,818,120	
	Major Repair Reserve Bought Forward (BH930)	(14,318,529)	(14,318,529)			(16,963,298)	(22,813,441)	(5,850,143)	(10,928,939)	(3,694,123)	
	Depreciation (increasing MRR)	(11,484,000)	(12,319,781)	(835,781)		(11,900,420)	(11,900,420)		(12,138,428)	(12,381,197)	
	MRR Used (decreasing MRR)	8,839,231	3,824,869	(5,014,362)		25,887,320	23,784,921	(2,102,399)	19,373,244	16,075,320	
	Major Repair Reserve Carried Forward	(16,963,298)	(22,813,441)	(5,850,143)		(2,976,397)	(10,928,939)	(7,952,542)	(3,694,123.23)	(0.00)	
	Total RTB Receipts Bought Forward	(10,893,204)	(10,893,205)	(0)		(8,197,749)	(10,383,947)	(2,186,198)	0	1	
	Total RTB Receipts Received	(4,469,724)	(6,359,837)	(1,890,113)		(11,120,139)	(12,256,139)	(1,136,000)	(4,877,871)	(5,275,185)	
	Receipts used for GF Registered Providers		918,136	918,136							
	Repayment of One for One Receipts & Interest										
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts										
	Total RTB Receipts Used HRA	7,165,179	5,950,959	(1,214,220)		19,317,787	22,640,087	3,322,300	4,877,872	5,275,184	
	Total RTB Receipts Carried Forward	(8,197,749)	(10,383,947)	(2,186,198)		(101)	0	102	1	0	

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		£	£	£	£	£	£	£	£	£	£
	CAPITAL PROGRAMME EXCL. NEW BUILD										
	Planned Investment including Decent Homes										
KH157	Decent Homes - Redecs		313.31	313							
Various	Decent Homes - Internal/External Works	3,060,000	1,846,428.66	(1,213,571)	1,007,000	2,257,060	3,264,060	1,007,000	5,450,000	6,750,000	
KH308	Decent Homes Internal/External Works Contractor 1	1,510,000	916,706.12	(593,294)	297,000	1,003,530	2,304,060	1,300,530	2,600,000	3,250,000	
KH309	Decent Homes Internal/External Works Contractor 2	600,000	62,006.86	(537,993)		1,003,530		(1,003,530)	2,600,000	3,250,000	
KH310	Decent Homes Internal/External Works Voids	250,000	591,324.46	341,324		250,000	250,000		250,000	250,000	
KH143	Decent Homes Internal/One off Heating Works	300,000	16,044.93	(283,955)	110,000		110,000	110,000			
KH141	Decent Homes Electrical	400,000	260,346.29	(139,654)	600,000		600,000	600,000			
KH142	Decent Homes Kitchens										
Various	Decent Homes External Works										
KH284	Door Replacement										
KH285	Window Replacement										
KH298	Roofing										
KH299	Insulation Measures										
Various	Decent Homes - Roofing										
Various	Decent Homes - Flat Blocks	13,301,930	11,537,492.02	(1,764,438)	1,244,885	11,000,000	12,250,000	1,250,000	6,600,000	2,000,000	
KH311	MRC Flat Blocks - Wates	7,089,330	7,143,325.91	53,996	150,000	5,350,000	5,500,000	150,000	3,200,000		
KH312	MRC Flat Blocks - Mulalley	5,912,600	4,253,172.29	(1,659,428)	1,100,000	5,350,000	6,450,000	1,100,000	3,200,000		
KH313	MRC Flat Blocks - Misc	300,000	135,879.07	(164,121)		300,000	300,000		200,000	2,000,000	
KH110	Insulation Measures										
KH109	Door Replacement										
KH231	Window Replacement										
KH281	Flat Blocks Electrics										
KH111	Roofing										
KH300	MRC		5,114.75	5,115	(5,115)						
KH152	Fencing										
KH153	Paths										
KH202	Estate Improvements										
KH205	Communal Heating	2,681,560	2,522,172.35	(159,388)	955,816		1,700,000	1,700,000			
KH092	Lift Installation - Inspection & Remedial Works	941,550	706,087.87	(235,462)	450,000	300,000	750,000	450,000			
KH287	Temporary Lift Provision - Flat Blocks										
KH291	Sprinkler Systems - Flat Blocks	2,628,410	1,900,454.74	(727,955)	727,955		727,955	727,955			
KH294	High Rises - Preliminary Works	46,590	2,491.78	(44,098)	44,098		44,098	44,098			
KH321	High Rises - Improvement Works					1,750,000	1,000,000	(750,000)	1,750,000	1,750,000	
Future Year	New Schemes to be created									215,260	
	Health & Safety										
KH085	Fire Safety	444,090	125,229.61	(318,860)	100,000	85,000	1,062,772	977,772	85,000	500,000	
KH317	Additional fire stopping works					877,070		(877,070)	917,420	959,620	
KH112	Asbestos Management	300,000	249,196.61	(50,803)		300,000	300,000		300,000	300,000	
KH114	Subsidence	101,290	65,386.84	(35,903)	35,903	100,000	135,903	35,903	100,000	100,000	
KH144	Contingent Major Repairs	399,670	272,363.52	(127,306)	127,306	340,000	467,306	127,306	365,440	500,000	
GROWTH	Building safety										
	Estate & Communal Area										
KH223	Asset Review - Challenging Assets	856,780	409,110.47	(447,670)	(5,079)	857,770	852,691	(5,079)	857,770	857,770	
KH224	Asset Review - Sheltered (non RED)		452,748.43	452,748							
	Other HRA Schemes										
KH318	Stock condition Surveys	60,000	3,208.99	(56,791)	50,000	60,000	110,000	50,000	60,000	80,000	
GROWTH	Stock condition Surveys										

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		£	£	£	£	£	£	£	£	£	£
KH174	Energy Efficiency Pilot Projects	1,397,210	829,356.89	(567,853)	567,853	20,000	587,853	567,853	20,000	420,000	
KH094	Disabled Adaptations	850,000	841,299.29	(8,701)		585,320	585,320		650,000	650,000	
KH319	Decarbonisation					2,550,000	2,550,000				
KH320	Decarbonisation					300,000	300,000				
GROWTH	Asset Mangement system										
GROWTH	Procurement consultant										
GROWTH	Increased A&A budget										
GROWTH	Switch over to digital										
	New Business Plan expenditure										
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	27,069,080	21,763,341.38	(5,305,739)	5,305,739	21,382,220	26,687,959	5,305,739	17,155,630	15,082,650	
	SPECIAL PROJECTS & EQUIPMENT										
	HRA Equipment										
KH015	Capital Equipment (including Supported Housing Equip)	44,150	24,989.91	(19,160)	19,160	25,000	44,160	19,160	25,000	25,000	
KH278	Vans for RVS	115,340	96,037.60	(19,302)	19,302		19,302	19,302			
	Sub Total Special Projects & Equipment	159,490	121,027.51	(38,462)	38,462	25,000	63,462	38,462	25,000	25,000	

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		£	£	£	£	£	£	£	£	£	£
	CAPITAL PROGRAMME NEW BUILD										
	New Build Programme - eligible for 1-4-1	12,652,360	11,035,756.15	(1,642,874)	1,884,884	40,745,980	42,630,864	1,884,884	18,268,990	13,225,780	4,615,470
	New Build Programme - ineligible	3,138,690	3,493,776.99	381,357	(623,367)	12,146,370	11,523,003	(623,367)	1,685,260	433,360	
KH233	Open Market Acquisitions (4 units in 20/21)										
KH233	Open Market Acquisitions (4 units in 20/21) (Ineligible 141)	2,435,000	2,493,578.24	58,578	(623,367)	903,680	280,313	(623,367)	930,790		
KH241	Ditchmore Lane 6 units (Ineligible 141)		(67.22)	(67)							
KH245	March Hare in Burwell Road (15 Units)	31,400	31,395.03	(5)							
KH247	Kenilworth Close (105 units) (Ineligible 141)					11,242,690	11,242,690		754,470	433,360	
KH247	Kenilworth Close 1 for 1 Expenditure (61.8%)	11,000,000	9,038,712.87	(1,961,287)	1,961,287	5,886,890	7,848,177	1,961,287			
KH275	Gresley Way (Phase I & II 14 units) aka Ferrier Social	1,850	1,850.00								
KH280	Symonds Green	1,202,320	1,416,664.65	214,345		997,680	997,680				
KH279	Shephall Way	5,640	33,312.61	27,673							
KH307	The Oval (70 Units)	5,470	6,022.92	553	(553)	12,718,760	12,718,207	(553)	12,342,000	12,342,000	4,615,470
KH282	North Road (Ineligible 141)	677,420	1,000,265.97	322,846							
KH301	Redcar Drive aka Cartref	10,930	10,930.17	0	(0)	8,193,630	8,193,630	(0)			
KH302	Drakes Drive										
KH314	Ellis Avenue	28,200	21,971.80	(6,228)	6,228	1,916,650	1,922,878	6,228			
KH303	Dunn Close (27 units, 21 in main block, supported accommoda	234,460	321,063.58	86,604	(86,604)	3,241,700	3,155,096	(86,604)			
KH304	Shephall Social	132,090	127,564.37	(4,526)	4,526	5,537,640	5,542,166	4,526	1,587,960		
KH305	Mary Mead Social					2,253,030	2,253,030		3,444,120	883,780	
KH306	Ely Dell Social								894,910		
KH072	L.S.S.O. Buy Back	26,270	26,268.15	(2)							
	Build for sale										
	TOTAL CAPITAL PROGRAMME NEW BUILD	15,791,050	14,529,533.14	(1,261,517)	1,261,517	52,892,350	54,153,867	1,261,517	19,954,250	13,659,140	4,615,470
	INFORMATION TECHNOLOGY										
	IT General (IT)										
KH217	Northgate Additional Modules										
KH251	Harmonising Infrastructure Technology (for shared service)										
KH268	Infrastructure Investment	168,270	155,126.23	(13,144)	13,144	210,070	223,214	13,144	51,330	51,330	
KH315	Core ICT Equipment for Additional Staff					60,000	60,000				
KH316	2012 Migration Servers					12,870	12,870				
KH293	Telephony										
	Total General IT	168,270	155,126.23	(13,144)	13,144	282,940	296,084	13,144	51,330	51,330	
	Employer Of Choice (EOC)										
KH259	Replacement HR & Payroll System										
KH269	New Intranet										
	Total EOC										
	HRA										
KH218	ICT Programme (Business Plan)	6,830	13,087.22	6,257							
GROWTH	ICT Programme (Business Plan)	25,760		(25,760)	19,503	46,620	66,123	19,503			
KH214	ICT General										
KH297	Tablets										
	Total Other HRA	32,590	13,087.22	(19,503)	19,503	46,620	66,123	19,503			
	Connected To Our Customers (CTOC)										
KH270	Online Customer Account (formerly Capita Advantage Digital)										

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		£	£	£	£	£	£	£	£	£	£
KH271	Corporate Website - Redesign	2,280	67.66	(2,212)	2,212	1,330	3,542	2,212			
KH272	Electronic SMB Reports System										
KH273	Call Recording										
KH288	New CRM Technology (Digital Platform)	137,710	113,712.40	(23,998)	23,998	97,410	121,408	23,998			
KH289	Future Online Development of Civica Icon Payments										
	Total CTOC	139,990	113,780.06	(26,210)	26,210	98,740	124,950	26,210			
	Housing All Under One Roof programme (HAUOR)										
KH283	Housing Improvements - Northgate online	80,660	31,400.00	(49,260)	49,260		49,260	202,030			
GROWTH	Housing Improvements - Northgate online	21,870		(21,870)	21,870		21,870				
KH260	On-Line Housing Application Form - RAPID KZ107	42,910		(42,910)	42,910		42,910				
GROWTH	On-Line Housing Application Form - RAPID KZ107	9,090		(9,090)	9,090		9,090				
KH286	Housing Document Mgt System (Repairs end to end)	46,460		(46,460)	46,460		46,460				
GROWTH	Housing Document Mgt System (Repairs end to end)	32,440		(32,440)	32,440		32,440				
	Total HAUOR	233,430	31,400.00	(202,030)	202,030		202,030	202,030			
	TOTAL ICT INCLUDING DIGITAL AGENDA	574,280	313,393.51	-260,887	260,887	428,300	689,187	260,887	51,330	51,330	